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**Alison Lundergan Grimes**  
**Kentucky Secretary of State**  
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Articles of Organization  
of  
CSF Holdings, LLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

**Article I:** The name of the company is

**CSF Holdings, LLC**

**Article II:** The street address of the company's initial registered office in Kentucky is

**1840 N. Dixie Hwy, Elizabethtown, KY 42701**

and the name of the initial registered agent at that address is **Christopher Flanagan**

**Article III:** The mailing address of the company's initial principal office is

**1840 N. Dixie Hwy, Elizabethtown, KY 42701**


**Article IV:** The limited liability company is to be managed by its **Sole Member**

**Article V: Purpose**

The sole purpose for which the Company is formed is to operate franchised Chick-fil-A Restaurant business(es) under a Franchise Agreement with Chick-fil-A, Inc. and to exercise all other powers necessary to, or reasonably connected with, the operation of the franchised Chick-fil-A Restaurant business(es).

Executed by the Organizer on Thursday, September 18, 2014

Name of Organizer: **Christopher Flanagan**

Signature of individual signing on behalf of Organizer:   
Christopher Flanagan

I, **Christopher Flanagan**, consent to serve as the Registered Agent on behalf of the limited liability company.

Signature:   
Christopher Flanagan